



Working together to build a sustainable future

Annual Report For The Year
September 2021 – August 2022



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Chairman's statement

I am delighted to present NSSF's Annual Report 2022. It reflects another very successful year of progress, which saw substantial growth from ongoing operations across all our units.

As 2022 has closed out, we would like to take this opportunity to thank you all for your support through a year that has been both exciting and challenging for the Fund.

There has been a lot of focus on Universal Health Care, and the NSSF has been at the forefront of driving momentum to ensure access to and use of high-quality healthcare services by all citizens while being protected from any catastrophic financial effect of ill health.

We worked with various stakeholders in the government, technology, and healthcare sectors to advocate for improved quality of care in Nigeria. Our strategy is to deliver transformative health outcomes in Nigeria by support-

ing impactful initiatives that provide critical intervention in the areas of universal health access to all citizens in the long term, initiatives that build the competence of healthcare workers and create opportunities for economic empowerment for Nigerian youths. In doing so, we seek to collaborate with relevant public institutions and private sector actors to support urgent aspects of the healthcare system and measure its impact in the joint drive to universal health access and alleviation of the burden of diseases.

We amplify our resources through established strategic partnerships and focus on supporting local and indigenous non-profit organizations through grants to improve leadership and governance in the health sector; and collaborate with the government on governance and health service delivery.

I would like to thank NSSF's Executive team and employees for their hard work, commitment and talent, especially

Dr. Fejiri Chinye-Nwoko, GM/CEO, who has been instrumental in driving the health outcomes transformation achieved in 2021. I would also like to thank you, our valuable donors and partners, for your continued support.

With clarity, focus and confidence in the future, I am confident that we will emerge from the pandemic ready to build an even stronger and healthier Nigeria.

Tunde Folawiyo
Chairman



GM/CEO's statement

I believe that NSSF working with communities, government and other non-profits can and must rise to meet the Nigeria's big social, environmental and economic challenges.

Our country is facing unprecedented challenges – from increasing population growth, to climate change, to insecure and expensive food supplies, to rising inequality and youth unemployment.

NSSF's mission is to empower organizations through partnerships and collaborations to improve health outcomes of vulnerable people and under-served communities in Nigeria and we expect our people, partners and wider stakeholders, to demand even greater accountability on our progress to tackle these big societal, environmental and economic challenges in the future.

I consider that NSSF can be a leader in how we advocate for solutions and take these

to the world. On issues from educating the public on their roles, rights, contributions, and benefits in healthcare, to advocating for improved quality of care in Nigeria. NSSF has proven we are unafraid to name our challenges, get them in the open, wrestle with them, and then resolve these challenges together.

I'm proud of the progress being made at NSSF to empower organizations through partnerships and collaborations to improve health outcomes of vulnerable people and under-served communities in Nigeria.

In this year's report, we focus on the key activities and achievements across our operational units in the year 2022.

I remain grateful to our Board which continues to play an important role as 'critical friends' to NSSF, helping to challenge the status quo and lift our level of ambition to solve for the big

challenges that we face.

We also remain committed to fulfilling our responsibility as an establishment to supplement efforts to mitigate the adverse economic effects of the COVID-19 pandemic on Nigerians, strengthen the country's healthcare system, and re-skill the Nigerian workforce for a post-pandemic world.

Dr. Fejiri Chinye-Nwoko
GM/CEO,
NSSF



About NSSF

Nigeria Solidarity Support Fund (NSSF) is a multi-donor institutional mechanism for mobilizing funds. It was established through a partnership between Nigeria Sovereign Investment Authority (NSIA) and Global Citizen and aims to support the government's effort in responding to the effects of the COVID-19 pandemic with the overall goal of improving health outcomes for Nigerians.

The Fund promotes its mission of transforming health outcomes in Nigeria by supporting impact-driven initiatives that provide critical intervention in the areas of universal health access to all citizens in the long term, initiatives that build the competence of healthcare workers and create opportunities for economic empowerment for Nigerian youths.

The Fund collaborates with relevant public institutions, such as the National Primary Health Care Development Agency (NPHCDA) and private sector actors to support urgent aspects of the healthcare system and measures its impact in the joint drive to universal health access and alleviation of the burden of diseases.

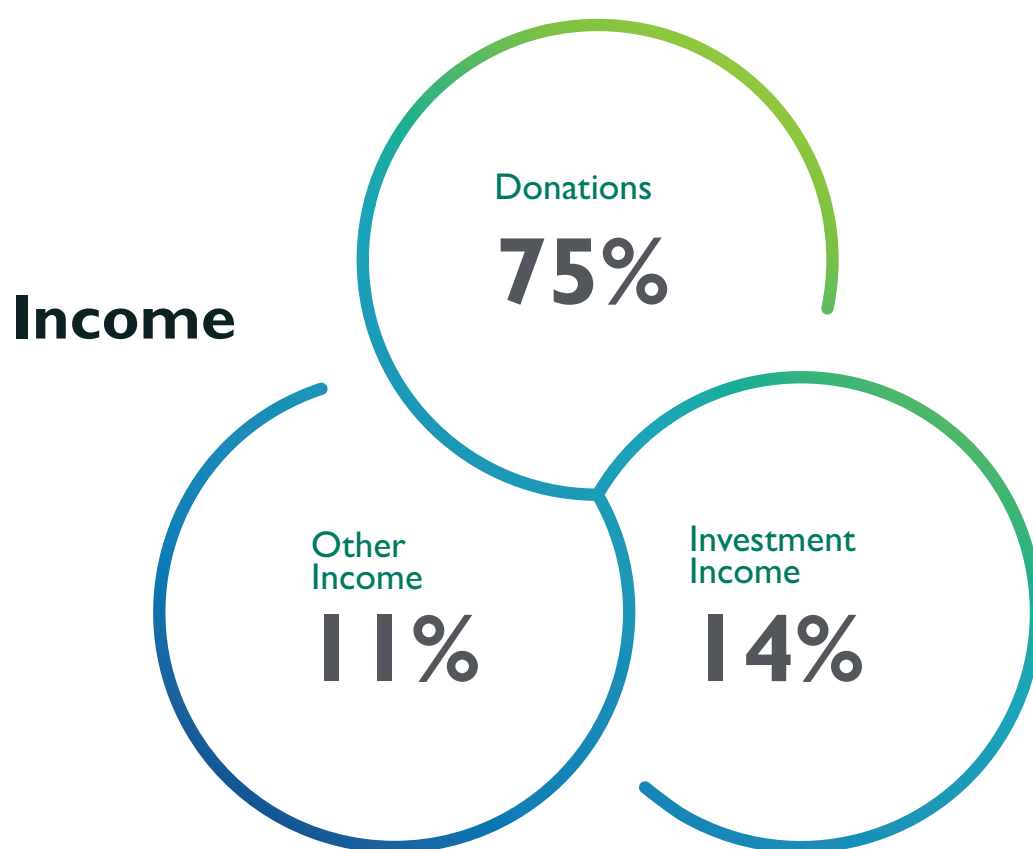
Nigeria Solidarity Support Fund is an exempt organization for federal income tax purposes according to Section 23 (1) of CITA and is classified as a private non-profit. The work of the fund is primarily supported by donations from NSSF individual and corporate donors.



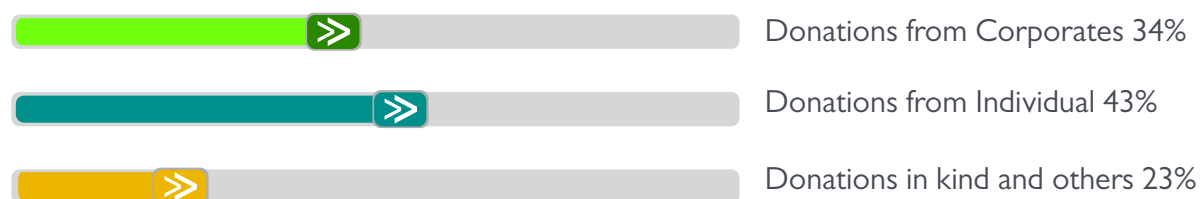
Donations received

In the year ended August 2022, the Fund generated total income of NGN214,624,777 from various sources such as donations- NGN161,326,313, investment income NGN30,119,218, and other income (foreign exchange gain) NGN23,179,246.

The breakdown of the funds received during the year ended 31 August 2022 is as shown below.



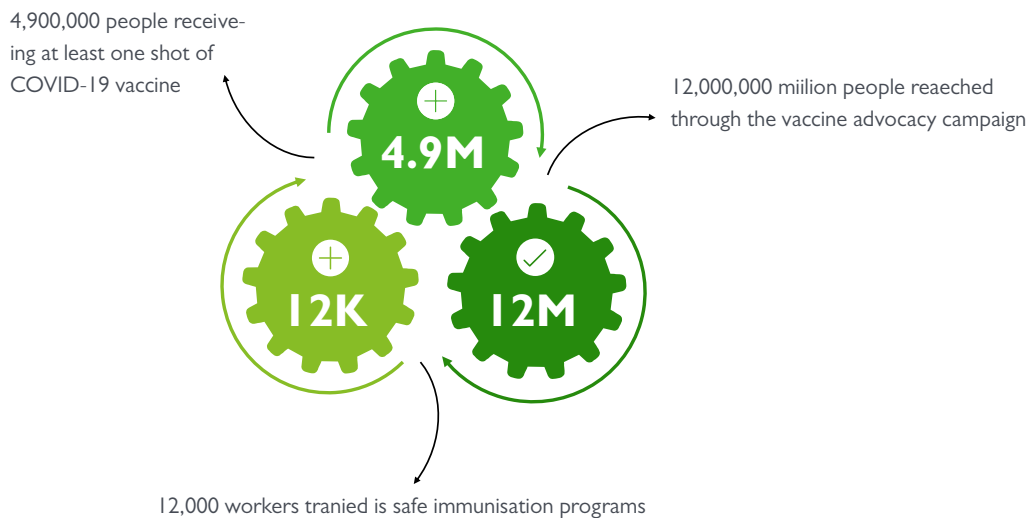
Donations



How we've made a difference

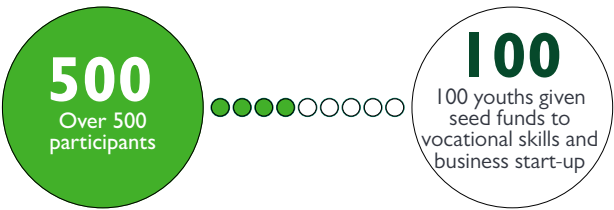
COVID-19 Vaccination Campaign

Through our for COVID-19 advocacy, communication and social mobilisation, logistics and waste management in six states we contributed to:



WENaija Campaign

To upskill Nigerian youth



Advocacy



Financial Statements

The tables below show the Statement of Financial Position and Financial Activities of the Funds as at August 2022

Revenue Statement	NGN
Donations	161,326,313
Investment Income	30,119,218
Foreign exchange gain	23,179,246
Total Income	214,624,777
Grant	253,282,840
Personnel Expenses	91,323,929
Depreciation and Amortization	13,602,043
Other operating expenses	182,430,818
Total expenses	540,639,630
Surplus/(Deficit) Before Taxation	326,014,853
Income tax	-
(Deficit)/Surplus For The Year	326,014,853
Total Comprehensive (Loss)/Income	326,014,853

Financial Position	NGN
Assets	
Property and equipment	28,100,130
Intangible assets	49,351,888
Receivables	21,181,113
Prepayments	7,891,284
Cash and cash equivalents	619,469,464
Total Assets	725,993,879
Liabilities	
Total Liabilities	39,009,080
Net Assets	686,984,798
Accumulated surplus	686,984,799
Fund balance	686,984,799

Partners Acknowledgement

We appreciate your continuous support and partnership. Your commitment to our cause has greatly impacted the lives of those we serve. Your generosity has expanded our horizons and enabled us to make genuine impact in Nigeria. In 2023, we hope to unveil even more royalty with you. Thank you!



CORONATION ALLEN & OVERY



Key Achievements

I. Grant administration:

An MOU for grants administration was developed and executed with PwC, with an agreed retainership fee of 25 million naira. The partnership kicked off on the 8th of March 2022. With support from PwC, the Grant Policy Guidance, Project Implementation Manual, Grant Cycle Processes and a template for the Grantee's Contract were developed.

I. Grants Awarded:

During the Fiscal year, 2 projects were conducted with 105 beneficiaries directly benefiting from NSSF grants (6 states and 99 individuals)

II. Pilot Grant cycle to Support Health Systems Strengthening:

A pilot grant cycle was initiated in May to serve as a test of the concept for the grant administration processes.

The call for applications invited implementing NGOs to apply for grants in Priority Area Two: Strengthening the Healthcare System. A total of 88 applications were received. The applications were screened by NSSF and 11 were sent to PwC for a second-level screening. 10 organizations were successful, and requests for proposals were made. At the end of the screening process, two organizations made it out as the top 2 applicants.

III. The COVID-19 Vaccination Grant:

On the 23rd of September 2021, NSSF signed an MOU with the National Primary Healthcare Development Agency (NPHCDA) in support of the COVID-19 vaccination campaign. N300,000,000 (Three Hundred Million Naira) was provided to the national agency to vaccinate 1,000,000 Nigerians in Six (6) states with poor COVID-19 vaccination coverage across the six (6) geo-political zones. The selected states were Adamawa state, Edo state, Imo state, Katsina state, Nasarawa state, and Ogun state. The amount granted was earmarked for support of activities such as the production of jingles, including the training of health workers, awareness creation through print and mass media, community engagement, advocacy, monitoring and evaluation of the campaign by supervisors, and waste management.

IV. The WeNaija Campaign:

This is focused on building the capacity of youth through digital skills and creativity in partnership with subject matter experts, in line with our priority area of reskilling and retooling Nigerian youth for the post-COVID era.

The WeNaija drives awareness of the NSSF and its efforts to increase youth participation in advocacy; it also seeks to raise funds and provide the youth with opportunities for career development.

The first edition was tagged 'Visions of Nigeria' and served as a platform to up-skill Nigerian youth aged between 15- 35 years in photography, in line with our priority of Reskilling and Retooling the Nigerian Youth. The campaign drew participation from over 400 youth. We enlisted the help of a panel of judges, who are experts in photography, and at the end of the competition, the top 100 entries were selected.

The top 20 were auctioned by Bonhams UK.

2. Monitoring And Evaluation:

An MOU for monitoring and evaluation (M&E) was developed and executed with KPMG at an agreed fee of 20 million naira. The partnership kicked off with an inception meeting on the 8th of February 2022. Since the inception of the partnership, KPMG has supported the organization with the following activities:

1. Development of an inception report
2. Stakeholder mapping and interviews.
3. Development of the M&E Framework that has been shared for approval.
4. Training workshop on the operationalization of the M&E framework for the NSSF team

3. Advocacy:

During the reporting period, NSSF worked with several stakeholders to champion advocacy for critical issues in line with the priority areas. We also participated in several government coordinated activities such as conferences and Technical working groups (TWG) to increase the visibility of NSSF and strengthen engagements for partnerships.

I. Fireside Discussions.

Two fireside discussions were executed on the 7th of March and 8th of June 2022. The discussions were on COVID-19 Vaccine Hesitancy and Brain Drain in the Nigerian Health Sector, respectively. The discussions brought together Subject Matter Experts from diverse sectors such as government, private sector, academia, development, and civil societies/ religious organizations. A total of 449 people registered for the event on COVID-19 Vaccine Hesitancy. The Brain Drain conversation was a live show on Silverbird TV. Reports from both events were disseminated to participants, hosted on the NSSF website, and published in print and online by media partners.

I. Policy Briefs

A policy brief was developed by NSSF, in collaboration with a representative of the Vaccine Confidence Project, which was represented on the panel for Vaccine Hesitancy in Nigeria. The brief is based on the discussion and recommendations highlighted during the fireside discussion. It has been submitted to the Journal of Public Health in Africa for peer review and publishing.

II. Opinion Pieces:

Print and digital media were deployed as a platform for advocacy to reach various audience segments. An Opinion Editorial titled "Improving Availability and Retention of Human Resources in the Healthcare Sector" was written and published by various online news platforms.

III. Conferences and Summit:

NSSF was represented at the Primary Healthcare Summit in Abuja on March 24th and 25th, 2022. The summit had the government, donor agencies, the private sector, implementing partners, traditional rulers, and religious organizations in attendance. The meeting served as an avenue for NSSF to strengthen its relationship with the NPHCDA and gain insight into the agency's plans.

IV. Technical Working Groups:

NSSF was represented in a 2-day technical working group meeting on Human Resources for Health (HRH) organized by the Department of Health Planning, Research, and Statistics (DHPRS). This took place in Abuja on July 25th and 26th 2022. Representatives from the World Health Organization (WHO), Nigeria Centre for Disease Control (NCDC), Department of Health Planning Research, and Statistics (DHPRS), and selected state Ministries of Health. The purpose of the meeting was to strengthen stakeholders' coordination and partnership for achieving HRH agenda and avoid duplication of HRH activities and waste of scarce healthcare resources, and the Monitor implementation progress of HRH strategies in line with existing key policy guidelines and sector reforms milestones. The HRH Policy document and Strategic Plan, developed by DHPRS, were presented.

Following the meeting, we had several engagements with the DHPRS team on possible collaboration and areas of support for the strategic plans and policies. Copies of the HRH Policy Document and Strategic Plan were also shared with us to guide deliberations.

V. NPHCDA:

Following the established partnership and funding of NPHCDA's activities, the Chairman, Executive Secretaries, State Primary Healthcare Agencies (SPHCDA) led a team of six (6) Executive Secretaries SPHCDA on a visit to NSSF to advocate further support for the agency's activities and discuss other areas of collaboration.

VI. Health Systems Strengthening in Edo State:

The Programs Manager paid a visit to Edo state to conduct stakeholder engagement meetings and provide support for the COVID-19 vaccination campaign, to discuss the intentions for strengthening various pillars of the health sector. Stakeholders engaged with include the Honorable Commissioner of Health, Acting Permanent Secretary, Director, Disease Control and Immunization, Deputy Director Disease Control and Immunization, Director General, State Health

insurance, Africa Center for Disease Control (CDC) (Edo state rep), State coordinator, WHO, UNICEF (Edo state).

The team also participated in Emergency Operations Centre meeting for COVID-19 vaccination. This meeting helped increase the visibility of NSSF and create opportunities for partnerships.

4. Establishment of Relevant Partnerships

NSSF recognizes the need for strategic partnerships for funding and implementation of programs. During the fiscal year, we developed strategic plans to engage relevant stakeholders in different sectors.

I. Health Systems Strengthening:

One thing the pandemic exposed is the fragile state of the health system in Nigeria. To this effect, NSSF is committed to strengthening the health system in the country.

With a stronger health system, Nigerians can be assured of improved access to quality healthcare for the population, increased efficiency and effectiveness of the healthcare system, and ultimately better health outcomes. A strong health system can also help to address health inequities and ensure that the most vulnerable populations have access to the care they need. We want to support the creation of a strong health system can also help to prevent and respond to public health crises such as infectious disease outbreaks.

To achieve all of these things however, it is important to ensure that human resources for health (HRH) are equipped with the knowledge and skills that they need. Hence, NSSF established a rapport with the Health Workforce Management (HWM) activity, a USAID funded project. HWM's goal is to strengthen the health system by improving efforts to train and retain human resources for health within Nigeria's health system.

II. Vaccine Confidence:

As a fall out of the COVID-19 vaccination campaign and high vaccine hesitancy rates, NSSF established a collaborative relationship with Vaccine Confidence Project (VCP), a project by the London School of Hygiene and Tropical Medicine. Since the start of the collaboration, the team and VCP have partnered on the roundtable discussion of COVID-19 vaccine hesitancy, a policy brief reducing COVID-19 Vaccine Hesitancy in Nigeria

III. Grant Application

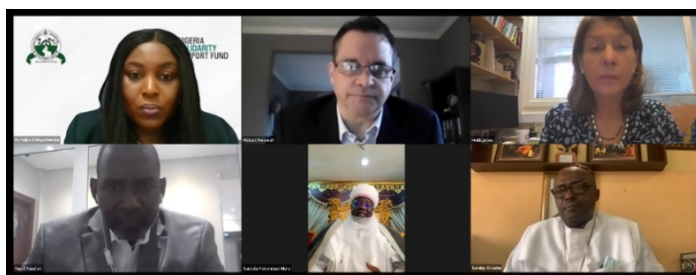
Based on our work with the Vaccine Confidence Project (VCP), NSSF went on to apply for a grant funded by the Vaccine Confidence Fund (VCF).

The grant called for project proposals that would address the use of social media to amplify the message of COVID-19 vaccinations, and drive a reduction on vaccine hesitancy. The grant size is about \$400,000. NSSF worked closely with VCP to develop and submit the proposal.

D: APPENDIX



Flag off Ceremony for Mass Vaccination held in State Secretariate, Oke Mosan, Abeokuta, Ogun State



A screenshot of the General Manager/ CEO, NSSF and some panelists during the Nigeria Vaccine Confidence roundtable discussion



Vaccination of Community Members in Nana Asmau PHC, Yola South, Adamawa State



Director, DHPRS and Immediate past President, Nigerian Medical Association (NMA) at the NSSF Fireside Conversation, hosted on Silverbird TV



The General Manager, NSSF with the Commissioner of Health, Ogun state, and Executive secretary Ogun state



The Executive Secretaries, SPHCDA of Kaduna, Plateau, Cross River, Nasarawa, Adamawa, and Taraba States with the GM and Programs Manager; on a courtesy visit to NSSF's office to request support for SCALES 3.0 vaccination campaign.



5. The NSSF Virtual Fundraising (FR) Event

The NSSF planned and executed its first inaugural fundraising event, which was targeted at Corporate Organizations, individuals, and philanthropists. The hybrid event took place in October 2021 and had a total of 48 guests in attendance online via Zoom at the Antarctica Hall, Eko Hotel and Suites. The event was a huge success. The total sum of **N219,155,000.00** (two hundred and nineteen million, one hundred and fifty-five thousand naira) was raised as it helped the Nigeria Solidarity Support Fund raise funds to fulfil its objective of vaccinating over 1 million lives against the Covid 19 Virus.

6. The WeNaija Photography Campaign /Contest

WENAIJA is NSSF's program that is focused on building the capacity of youth through the improvement of their digital skills and creativity in partnership with subject matter experts. This is in line with our priority area of reskilling and retooling Nigerian youth for the post covid era. WeNaija Campaign helps drive awareness of the NSSF and its efforts to increase youth participation in advocacy; raise funds and provide the youth with opportunities for career development.

The inaugural WeNaija campaign was a photography contest. The contest was national campaign focused on photography as a means of achieving youth engagement and development aimed to raise funds for the NSSF Retooling & Re skilling program. Over 400 participants registered on the event website and submitted photos in reference to the theme, "Visions of Nigeria". Top 100 entries were empowered with prizes and seed funding. The contest culminated in a 2-day event – An auction and exhibition held on the 18th & 19th January 2022 respectively.

The auction was facilitated by Bonhams UK on 18 January 2022 at 6:30pm (WAT). The invitees' list is a combination of Bonham's clientele and NSSF donors/ prospective donors.

The auction was strictly virtual and only the top 20 entries were auctioned. The exhibition was a display of the top 100 entries from the contest.

A total of N4,350,000 was raised from the auction of the pictures and from the live audience at the gallery. The funds were used to reward the top 100 entries with various sums as seed fund.

7. AWARDS & RECOGNITION CEREMONY

The NSSF inaugural award and recognition ceremony held on the 9th June 2022 in appreciation of NSSF partners and donors. The 3-hour ceremony played host to friends of NSSF, individual donors, corporate donors and gentlemen of the press. The ceremony was also an opportunity to garner local and international support for the NSSF and raise funds for the 2022 strategic focus on improving access to quality healthcare for vulnerable women and children. The award ceremony was skilfully executed, starting from arrival of guests, media interviews, opening remarks, to presentation of awards. The NSSF CEO gave a presentation on the overview of health systems in Nigeria which spurred donations from the guests in attendance.

- The NSSF Sponsor Award - Mr. Tunde Folawiyo
- The NSSF Corporate Sponsor Award - Tengen Family Office
- The NSSF Corporate Partner Award - Olaniwun Ajayi LP
- The NSSF Ambassador Award – Mr Anthony Oputa
- The NSSF Female Sponsor Award - Dr Ajoritsedere Awosika

The sum of N32,300,000 was raised at the event from 14 donors. N18,300,000 has been received while N15,000,000 is pending from 3 donors.

8. GC LIVE EVENT CAMPAIGN

Global Citizen is an international organization whose objectives center around poverty eradication, climate change action, and vaccine equity.

As part of its 2021 global campaign, a Recovery Plan for the World, Global Citizen hosted Global Citizen Live, a 24-hour global event to unite the world to defend the planet and defeat poverty. The event was themed, "Move the World, One Action at a Time."

The NSSF had an objective to vaccinate 1 million Nigerians within the next 1 year, and NSSF being the newest amongst the prospective recipients in the Global Citizen Live event strategically leveraged on the buzz and credibility of the event to increase awareness for NSSF globally and give the fund a better chance at securing donations for its goal of vaccinating 1 million Nigerians. The brand visibility and traction gained during this period further deepened awareness of the fund locally in Nigeria and facilitated donations/support for its initiatives.

9. NSSF MEDIA PARLEY

Nigeria Solidarity Support Fund hosted its maiden media parley to disclose its priority initiatives. The parley was attended by journalists and news editors across Nigeria to deepen the media's understanding of the Fund's strategic initiatives in view of the nation's increased poverty rate and the need to strengthen the vision of a healthier Nigeria through multiple pathways across various sectors.

The importance of advocacy was also highlighted to initiate interventions, drive conversations, and raise funds to ensure our children, families and vulnerable groups across Nigeria recover from the devastating impact of the Covid-19 post pandemic and the continuous impact of depletion of human resources in vital sectors of the country.

Furthermore, the media parley provided a great opportunity for the Fund to get feedback from the media, highlighting the need for active telling of community stories on the grass-root impact of the fund for the common good, and collaborate with the media as a center of resource and thought leadership in areas health and societal issues. The parley provided a unique opportunity to deepen the partnership with the media, clarify on the planned initiatives and pave the way for more collaboration to showcase the Fund to key stakeholders.

10. HR COMPETENCY FRAMEWORK

NSSF worked with PwC to conduct a HR audit to revamp its Human resources processes and position NSSF as a world class organisation with correct HR processes and procedures.

The whole Human Resource process was reviewed.

- Organization Structure Review & Redesign
- Job Evaluation & Grading
- Competency Framework Development
- Career Path Framework Design
- Staff Fit Assessment
- Performance Management Structure

A blueprint for NSSF's human resource processes was developed for the NSSF and HR staff were trained on the usage of the document.

11. NSSF MAIDEN RETREAT

The NSSF had its first annual strategy retreat. It held at Epe resort and was for two days. Ernst and Young anchored the sessions pro bono. It was a very enlightening session as all aspects of the fund were reviewed and strategies developed on how best to position the unit to improve the overall outlook of the Fund. This was an in-kind donation to the NSSF and the report of this has been sent. Some of the recommendations and output from the strategy sessions was adopted by the organisation.

Media Parley with members of mainstream media and the NSSF team.



